

TRANSITION FROM COAL-BASED ELECTRICAL ENERGY ECONOMY ACT (HB 19-1314):

LESSONS FROM THE FIRST YEAR

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- HB 19-1314 Just Transition Office
 - Establishes Transition Advisory Committee
 - Identify timing and location of facility closures
 - Provide administrative, logistical, research and policy support
 - Draft plan due by Aug 1, 2020
 - Final plan with policy and legislation suggestions due Dec 31, 2020

COLORADO 2019 LEGISLATION



- Ex Officio Members
 - Executive Director, Department of Labor
 - Director, Office of Economic Development
 - Director, Colorado Energy Office
 - Executive Director, Department of Local Affairs
 - Representative of Office of the Governor
 - Member of the Senate
 - Member of the House
- Appointed by Director

- Three representatives of coal workers
- Three representatives from coal communities
- Two representatives with economic development or workforce retraining
- Two representatives from disproportionately impacted communities
- Two representatives of utilities

19-MEMBER TRANSITION ADVISORY COMMITTEE



PLANNING SUBCOMMITTEES



Worker Programs & Benefits



Community & Economic Development



Finance



Disproportionately
Affected Communities



COLORADO'S COAL TRANSITION PLAN ELEMENTS

Support for Workers

Individual Transition Plans

Training

Wage & Health
Differential /
Replacement
Benefit

Entrepreneurship Support



COLORADO'S COAL TRANSITION PLAN ELEMENTS

Support for Communities

Community Transition Plans

- Invest in Local Leadership
- Establish Early/Mid/Long-Term Goals
- Local Resources
- Tax Backfill

Economic Development

- Business Expansion
- Entrepreneurialism
- State Priority
- High-Road Industry

Infrastructure

- Social: MUSH
- Industry Cleanup

Financing

- Regional Investment Entity
- Dedicated Capital
- Tax Policy Changes



THE COLORADO PLAN:

KEY TAKE-AWAYS FOR OTHER STATES

- Excellent committee and subcommittee makeup and participation
 - Local / Labor / Disproportionately Effected
 - Ex-officio State leaders with the power to take action
 - Utilities / Economic Development experts
- 2. Hired a highly respected, politically savvy Director
- 3. First action: visit coal communities and <u>listen</u>
- 4. Defined "community" recognizing transitions are regional





THE COLORADO PLAN:

KEY TAKE-AWAYS FOR OTHER STATES

- Recognizes that transition is being brought about my <u>market conditions</u>, and advance warning is an advantage
- 6. Contemplates primary industry upstream and downstream impacts
 - Coal mines / power plants / railroads / supply chain industry
- 7. Emphasis that <u>transition must be driven locally</u>, and the State should provide long-term resources
- 8. Recommends systemic ways the State can support workers and communities
- 9. "Rural Development Hubs" see Aspen Institute research





LOCAL WORK:

KEY TAKE-AWAYS FOR OTHER STATES

- A. Economic Impact Analysis produced by Colorado Mesa University for Assoc Governments of NW Colorado
 - Quantifies the potential loss
 - Allows establishment of firm goals
- B. "Moffat County Vision 2025 Transition Plan"
 - Local follow-up to statewide plan
 - Empowers regional leaders to advocate for needed resources



Focus Areas, Key Priorities and Goals

Focus Area	Focus Area Goals	Priority Area		Priorit
Tourism	Bring more visitors to the area who stop, stay, and spend money	Destination Marketing	1.	Further devel
				economic imp
			2.	Event develor
		Paleo Museum	1.	Actively prom
			2.	Establish a pla
	money			repository
		Outdoor Rec	1.	Attract more
		Opportunities		
New & Existing Industry	Support existing industry to grow and expand Attract new industry by leveraging existing resources and assets	Colorado	1.	Encourage an
		Northwestern Community College (CNCC)	2.	Help plan and
				housing
			3.	Maximize par
				colleges
		Agriculture	1.	Leverage and
				ranching
		Solar Farm	1.	Leverage the
		Join Fulli		transmission
		Coal to Products	1.	Find viable alt
				the region
			2.	Focus on proc
				new business
		Aerospace	1.	Explore optio
	Income and the	•	1	promoting No Continue to b
	Improve quality of life for locals while attracting more visitors		1.	paths
		Outdoor Rec Infrastructure	2.	Further partn
			3.	Improve river
			4.	Support effor
Infrastructure and Planning	and residents through improved infrastructure and planning	Transportation	1.	Expand and p
				focusing on ir
		Housing	1.	Develop work
				needs
			2.	Develop more
		Urban Renewal	1.	Beautify mair
	Attract new business and	Broadband	1.	Complete the
	development		1.	Ensure critica
	with improved			maintained ar
	infrastructure			welfare, for e
	and planning	Public Services	2.	Expand service

2020 CHALLENGES

- COVID-19 abruptly ended planned visits to coal transition communities
- Uncertain post-COVID-19 state financial picture
- Complexity and restrictive nature of TABOR tax law





WORK REMAINING

- CDLE and DOLA staff review / revision
- Staff financial recommendations
- Inter-agency coordination strategies
- Legislative policy needs
- Consideration of precedent and potential for other economic transitions
- Transition is a long-term process and commitment



FOR MORE INFORMATION AND TO JOIN UPCOMING MEETINGS:

https://cdle.colorado.gov/the-office-of-just-transition





THANK YOU

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